



FINANCE COMMITTEE MEETING

AGENDA

October 27, 2010; 8:00 AM - 9:30 AM

- I. Welcome and Introductions Finance Chair
- II. Approval of Minutes..... Finance Chair
 - A. Approval of Minutes for the month of September 2010
- III. Financial Statements for September 2010..... Finance Chair
- IV. Resolutions.....Finance Chair
 - MOTION TO APPROVE RESOLUTION 102710-01 AUTHORIZING THE PRESIDENT AND CEO TO RELEASE REQUEST FOR PROPOSAL FOR THE PROVIDER PORTAL HOSTING AND ENHANCEMENT SERVICES. THE TOTAL AMOUNT OF THE REQUEST FOR PROPOSAL WILL NOT EXCEED \$40,000.00, SUBJECT TO APPROVAL FOR LEGAL SUFFICIENCY AND FORM.
- V. Informational Items.....Finance Chair
 - A. Slot Utilization Management
 - B. Discussion: Bank Relationships
- Adjourn.....Finance Chair



Minutes

Finance Committee Meeting
 Date: September 29, 2010; Time: 8:00AM
 Early Learning Coalition Board Room

Board Attendees: Yesenia Perkins; Octavio A. Verdeja Jr., Chair; Gerald Schwartz, (via conference call); Daniel Armstrong, Ph.D. (via conference call); Santiago Echemendia, Board Attorney

Staff Attendees: Evelio Torres (President/CEO); Angelo Parrino; Mercy Castiglione; Leeana Pena; Blythe Robinson; Melody Thelwell; Jose Hernandez; Jackye Russell; Sandra Gonzalez; Trish Alonso; Tabatha Cullen; Maria Araya; Ana Rodriguez

I. Welcome and Introductions	Finance Chair
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- Yesenia Perkins, Treasurer, called the meeting to order and welcomed everyone.

II. Approval of Minutes	Finance Chair
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- Treasurer, called for the approval of the meeting minutes for August 2010.
 - Motion to approve the minutes was made, seconded and passed unanimously.

III. Financial Statements	Finance Chair
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- Statement of Financial Position as of August 31, 2010 reviewed. The total liabilities and net assets are \$47,251,000.00.
- Statement of Activities: You have the Unrestricted and Temporarily Restricted, year to date as of August 31, 2010 is \$23,412,000.00.
- Supplemental Information: The OTUNR was reviewed.
- Statement of Financial expenses ending balance is \$23,418,000.00.
- Cash flow statement: Cash balance \$2,478,000.00.
- Supplemental Financial Information was also reviewed.
- Statement of Revenues and Expenditures: School Readiness seems to be fine. Voluntary Pre-K has a variance of -13%. The 13% variance will be reduced.
- Page 13 is an informational item regarding Schedule of Awards comparison. The Coalition's School Readiness base allocation has been reduced within the last 4 years. The total reduction is \$10,571,412. Once again this year, the State has reduced the Coalition's base by \$500,000.00. Our Base is \$108,000,000.00.
- At the bottom of the page, you have the average number of children served for the last three fiscal years and also the School Readiness average waiting list.



IV. Resolutions

Finance Chair

Resolution 092910-01 authorizing the President and CEO to amend contract PSA10-175 with Teaching Strategies, Inc. to provide additional curricula and training sessions to early care and education providers in Miami-Dade county. The amendment requests an additional \$102,894.92 for a total amount not to exceed \$158,394.92, subject to approval for legal sufficiency and form.

Treasurer will move the first and second resolution together since both have to do with curricula training and materials. This first resolution is regarding Teaching Strategies and the Coalition is increasing the contract by \$102,894.92. This fiscal year is the 3rd and final year of a 3 year RFP award.

- Motion to approve this resolution was made, seconded and passed unanimously.

Resolution 092910-02 authorizing the President and CEO to amend contract PSA10-165 with High Scope Foundation to provide additional curricula and training sessions to early care and education providers in Miami-Dade County. The amendment requests an additional \$122,625.00 for a new total amount not to exceed \$178,125.00, subject to approval for legal sufficiency and form. This fiscal year is also the 3rd and final year of a 3 year RFP award.

- Motion to approve this resolution was made, seconded and passed unanimously.

Resolution 092910-03 authorizing the President and CEO to release request for proposals for the services listed within the background section of this resolution. The total amount of the request for proposals will not exceed \$362,500.00, subject to approval for legal sufficiency and form.

The total RFP amount for fiscal year 2010-2010 is \$362,500.00. The total amount of the RFP will not exceed \$362,500.00 which covers 6 months. The board chair would like to negotiate the numbers and the price that the Coalition gives to the vendors and see their response.

- Motion to approve this resolution was made, seconded and passed unanimously.

Resolution 092910-04 authorizing the President and CEO to execute the amendment to the Coalition's procurement policy, approved by the board of directors in April 2006. The amendment will increase the President and CEO's purchasing threshold from \$25,000.00 to \$35,000.00, which is aligned with the recently updated Chapter 287, Florida Statutes. This amendment is subject to legal sufficiency and form. Following the updated Chapter 287, Florida Statutes, our President and CEO, upon Board approval, may contract with a vendor for up to \$35,000.00 within a 12 month period.



- o Motion to approve this resolution was made, seconded and passed unanimously.

IV. Informational Items	Finance Chair
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Snap shots- For Miami-Dade County, our total net of children is 25,697, which is an increase of 210 children. Our wait list as of September 20, 2010 is 22,607. Monroe County- The total net is 686 children, the waitlist as of September 14, 2010 is 0 children.

Discussion on Foundation, Fund Raising and Grant Writing- Regarding the Foundation, we do have our articles of the corporation. The first meeting with Steve Hayworth is in the process of being coordinated. A few Coalitions are trying to generate some revenues. If we apply for a grant, we cannot use State or Federal dollars. From an accounting perspective that is an issue, either we consolidate or we don't consolidate. We obviously want to collect money to benefit us. Whatever funding we get, we can pay for a grant writer.

IV. Meeting Adjourn	Finance Chair
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Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Financial Position

(In thousands \$000)

	Unaudited As of 09/30/2010
	<u> </u>
Assets	
Cash & Cash Equivalents	\$ 18,227
Grants Receivable	19,093
Advance Due From CDS & Wesley House	13,264
VPK Prepayment CDS & Wesley House	6,770
Property and Equipment, Net	145
Other Assets	<u>12</u>
 Total Assets	 <u>\$ 57,512</u>
Liabilities	
Accounts Payable	15,602
Advances Due to AWI & Other	22,061
Deferred Revenues	23
Accrued Expenses & Other Liabilities	<u>19,344</u>
Total Liabilities	<u>57,031</u>
Net Assets	
Unrestricted	470
Temporarily Restricted	<u>10</u>
Total Net Assets	<u>480</u>
	.
 Total Liabilities and Net Assets	 <u>\$ 57,512</u>

Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Activities
(In thousands \$000)

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>YTD 09/30/2010</u>
Support and revenues			
Grants	\$ 80	\$ 38,920	\$ 39,000
Contributions and Other	0		0
Net Assets Released from Restrictions	<u>39,721</u>	<u>(39,721)</u>	<u>0</u>
Total Support and Revenues	39,801	(801)	39,000
Expenses			
Early Education Services	36,475		36,475
Administration	<u>3,331</u>		<u>3,331</u>
Total Expenses	<u>39,806</u>	<u>0</u>	<u>39,806</u>
Change in Net Assets	(5)	(801)	(806)
Beginning Net Assets	475	811	1,286
Ending Net Assets	\$ <u><u>470</u></u>	\$ <u><u>10</u></u>	\$ <u><u>480</u></u>

**Early Learning Coalition of Miami-Dade and Monroe Counties
Supplemental Information**

Net Asset Detail (In \$000)

Unrestricted:	Unrestricted	Temporarily Restricted	Balance as of 09/30/2010
General Fund-Dade	141		141
General Fund-Monroe	1		1
ABT FUND	125		125
Other-OTUNR (CEO's Discretion)	35		35
UNF NIEER	0		0
Dade Public Schools-TAPP	167		167
Total Unrestricted	\$ 470		
Temporarily Restricted:			
Parent Fees-MDPS		0	0
Parent Fees-PF		0	0
AWI/OEL-Voluntary Pre-kindergarten		(6)	(6)
AWI/OEL-School Readiness		32	32
Other		(16)	(16)
Total Temporarily Restricted		\$ 10	\$ 480

**Early Learning Coalition of Miami-Dade and Monroe Counties
Supplemental Information**

Use of Unrestricted Funds (Whole Dollars)

	September '10	YTD September '10
Revenues:		
Vending Machine Commission/Rebates	26	63
Interest Earned		
Donation & Other		
Total Revenues	\$ 26	\$ 63
Expenditures:		
Community Outreach and Marketing		
Business/Board Meetings	1,880	2,255
Operational/HR/Office Exp Not Covered By Grant:	116	164
Miscellaneous		
Total Expenditures	\$ 1,996	\$ 2,419
Net Change in OTUNR	\$ (1,970)	\$ (2,356)
Beginning Balance	\$ 37,296	\$ 37,682
Ending Balance	\$ 35,326	\$ 35,326

Early Learning Coalition of Miami-Dade and Monroe Counties
Statement of Cash Flows
(In thousands \$000)

	<u>Preliminary YTD 09/30/2010</u>
Cash Flows From Operating Activities	
Change In Net Assets	(806)
Adjustments to reconcile change in net cash provided by Operating activities:	
Depreciation Expense	
(Increase) Decrease in Assets:	
Grants Receivables	(3,902)
Other Assets	5
VPK Prepayment	(6,770)
Cash Advance Receivable from CDS & Wesley House	(13,264)
Increase (Decrease) in Liabilities:	
Accounts Payable-Vendors	(9,468)
Other Accrued Expenses & Other Payables	18,284
Advances Due to AWI	22,049
Advances Due to Other Grantors	0
Deferred Revenues	(0)
Total Adjustments	<u>6,933</u>
Net Cash Flows From Operating Activities	<u>6,127</u>
Cash Flows from Investing Activities:	
Purchase of furniture and equipment	
Net Cash Flows From Investing Activities	<u> </u>
Change in Cash	6,127
Cash - Beginning of Period	12,100
Cash Balance End of Period	<u><u>\$ 18,227</u></u>

Early Learning Coalition of Miami-Dade and Monroe Counties
Supplemental Financial Information Month End 09/30/2010
(In thousands \$000)

A. Cash Balance Detail:

Unrestricted Cash

ABT	125
GEN-Dade	127
GEN-Monroe	0
OTUNR & TAPP	195
Total Available	<u>447</u>

Funds with Negative Cash Balance

The Children's Trust	
AWI Voluntary Pre-K	
FL Dept of Children & Family	(19)
FL DOE-VPK Reg Facilitator	(33)
Total Float Required	<u>(52)</u>

Excess Unrestricted Cash/(Comingling Amount) **\$ 395**

Temporarily Restricted Cash

AWI School Readiness	11,379
The Children's Trust	488
AWI Voluntary Pre-K	5,099
Parent Fees	801
Total AWI related grants	<u>17,768</u>

Fred Klaus & Harold Murphy Fund	24
University of North Florida	2
Other	39
Total Other grants	<u>64</u>

Total Temporarily Restricted Cash **\$ 17,832**

Cash Balance **\$ 18,227**

Early Learning Coalition of Miami-Dade and Monroe Counties
Statement of Revenues and Expenditures
as of September 30, 2010

In 000's

		Current Month Actual	Current Year Actual	Annual Budget	% Budget Remaining	Target % Budget Remaining	Variance
TOTAL							
Revenue							
State of Florida	01	15,234	37,545	179,170	79%		
The Children's Trust	02	172	950	3,265	71%		
Other	15	30	64	257	75%		
Refugee	16	89	361	1,895	81%		
MDCPS Teen Parent	17	64	80	1,250	94%		
Total Revenue		15,589	39,000	185,837	79%	75%	-4%
Expenditures							
Salary and Fringe	03	464	1,006	4,771	79%		
State of Florida Child Care	04	15,383	36,672	168,976	78%		
Contractual Services	05	549	1,504	7,228	79%		
Occupancy and Infrastructure	06	33	231	828	72%		
Travel and Conference	08	10	19	138	86%		
Program and Activity	09	-64	336	3,716	91%		
IT	10		5	113	96%		
Other Expenses	11	14	34	67	49%		
Parents Fees Released from	13	-801	-801				
Total Expenditures		15,588	39,006	185,837	79%	75%	-4%
Net Revenues Over Expenditures		2	-5				

		Current Month Actual	Current Year Actual	Annual Budget	% Budget Remaining	Target % Budget Remaining	Variance
School Readiness							
Revenue							
State of Florida	01	9,333	29,142	121,135	76%		
Total Revenue		9,333	29,142	121,135	76%	75%	-1%
Expenditures							
Salary and Fringe	03	284	596	2,790	79%		
State of Florida Child Care	04	8,674	27,390	109,520	75%		
Contractual Services	05	338	1,021	5,442	81%		
Occupancy and Infrastructure	06	18	93	456	80%		
Travel and Conference	08	6	12	97	87%		
Program and Activity Expenses	09	3	3	2,682	100%		
IT	10		3	97	97%		
Other Expenses	11	10	23	51	55%		
Accrued Expenses Other	13						
Total Expenditures		9,333	29,142	121,135	76%	75%	-1%
Net Revenue over Expenditure							

		Current Month Actual	Current Year Actual	Annual Budget	% Budget Remaining	Target % Budget Remaining	Variance
Voluntary Pre-K							
Revenue							
State of Florida	01	5,901	8,404	58,036	86%		
Total Revenue		5,901	8,404	58,036	86%	75%	-11%
Expenditures							
Salary and Fringe	03	120	284	1,179	76%		
State of Florida Child Care	04	5,751	8,018	56,532	86%		
Contractual Services	05	17	24	49	52%		
Occupancy and Infrastructure	06	10	66	166	60%		
Travel and Conference	08	1	3	19	84%		
Program and Activity Expenses	09			75	100%		
IT	10		2	5	67%		
Other Expenses	11	2	7	11	32%		
Accrued Expenses Other	13						
Total Expenditures		5,901	8,404	58,036	86%	75%	-11%
Net Revenue over Expenditure							

		Current Month Actual	Current Year Actual	Annual Budget	% Budget Remaining	Target % Budget Remaining	Variance
Other							
Revenue							
The Children's Trust	02	172	950	3,265	71%		
Other	15	30	64	257	75%		
Refugee	16	89	361	1,895	81%		
MDCPS Teen Parent	17	64	80	1,250	94%		
Total Revenue		355	1,455	6,667	78%	75%	-3%
Expenditures							
Salary and Fringe	03	60	126	802	84%		
State of Florida Child Care	04	958	1,264	2,924	57%		
Contractual Services	05	194	459	1,737	74%		
Occupancy and Infrastructure	06	5	71	206	65%		
Travel and Conference	08	2	4	22	83%		
Program and Activity Expenses	09	-67	333	960	65%		
IT	10			11	99%		
Other Expenses	11	2	4	5	23%		
* Parents Fees Released from	13	-801	-801				
Total Expenditures		354	1,460	6,667	78%	75%	-3%
Net Revenues over Expenditures		2	-5				



Early Learning Coalition Finance Committee Meeting

October 27, 2010

Resolution: 102710-01

Action Requested: Authorize the President and CEO to release the Request for Proposal (RFP) for the Provider Portal Hosting and Enhancement services.

Fiscal Impact: The total amount of the RFP will not exceed \$40,000.00, subject to availability of funding.

RESOLUTION NO. 102710-01

AUTHORIZATION FOR THE PRESIDENT AND CEO TO RELEASE REQUEST FOR PROPOSAL FOR THE PROVIDER PORTAL HOSTING AND ENHANCEMENT SERVICES. THE TOTAL AMOUNT OF THE REQUEST FOR PROPOSAL WILL NOT EXCEED \$40,000.00, SUBJECT TO APPROVAL FOR LEGAL SUFFICIENCY AND FORM.

WHEREAS, the Finance Committee has been apprised of the goals of the program through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein; and

WHEREAS, the President and CEO and staff recommend approving this action,

NOW, THEREFORE BE IT RESOLVED BY THE BOARD OF THE EARLY LEARNING COALITION OF MIAMI-DADE/MONROE, MIAMI-DADE COUNTY, FLORIDA that this Finance Committee authorizes the President and CEO to release the Provider Portal Hosting and Enhancements Request for Proposal. The total amount of the services shall not exceed \$40,000.00 and it is subject to approval for legal sufficiency and form.

The foregoing resolution and attachment was offered by _____, who moved its approval. The motion was seconded by _____, and upon being put to a vote, the vote was as follows: _____.

The vote was recorded as in the attached roll call sheet.

The Chairperson thereupon declared the resolution duly passed and adopted this 1st, day of November, 2010.

EARLY LEARNING COALITION OF MIAMI-DADE/MONROE
MIAMI-DADE COUNTY, FLORIDA

BY _____
BOARD SECRETARY

Background

Currently, the Coalition has an active provider portal that hosts early care and education providers' agreements for the School Readiness program. This represents phase one of the provider portal project. In order to continue with our provider portal project, the Coalition will issue the Provider Portal Hosting and Enhancements RFP, for an amount not- to- exceed \$40,000.00.

This phase of the enhancements will provide Voluntary Pre-kindergarten (VPK) certification document storage, upload and review capabilities. It will also incorporate enhancements to the existing provider agreements as necessary to fulfill the new contract requirements.

As a result, the President and CEO requests the authorization to release the Provider Portal Hosting and Enhancements RFP for an amount not-to- exceed \$40,000.00.

Early Learning Coalition of Miami-Dade/Monroe

School Readiness Slot Utilization Snapshot - Miami-Dade

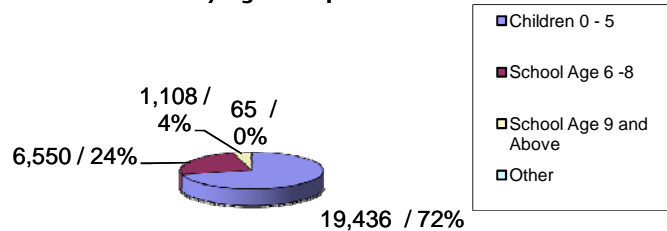
September 2010

(all dollar amounts in thousands '000)

Children Served	Amount
Total actual paid - September 2010	25,459
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 6,881
Total cost (in thousands) (incl match)	\$ 7,788
Change month over month	
Total Net Increase(decrease) children	(238)
Net increase/(decrease) dollars	\$ (809)
Monthly Activity	
Beginning Census	25,697
NET Increase/(Decrease)	(238)
Current Data	
Enrolled As of October 18, 2010	25,718
Projected Paid for October (96% of enrolled)	24,689
Ready Pool and Waitlist	
Ready Pool as of October 18, 2010	-
Waitlist as of October 18, 2010	23,139
Waitlist as of September 20, 2010	22,607
Waitlist as of August 16, 2010	21,944
VPK Enrolled As of October 25, 2010	
Regular	19,987
Summer	12
VPK Total Actual Paid - September 2010	
Regular	18,880
Summer	37

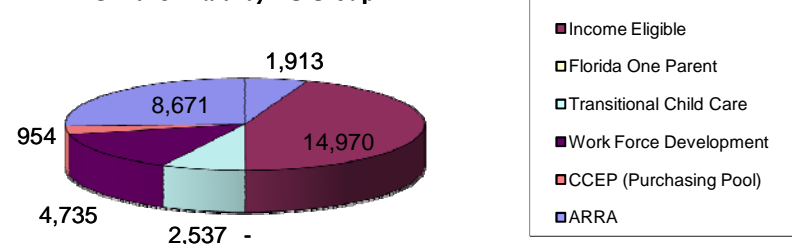
Eligibility Breakdown Type	Children Paid by BG Group				Dollars Paid by BG Group				
	Receiving Service	% of Total	Diff Prior Month	% Change Prior Month	Amount*	% of Total	Diff Prior Month	% Change Prior Month	
AT Risk	1,913	5.66%	(132)	-6.45%	\$627.99	8.39%	(\$68.02)	-9.77%	
Income Eligible	14,970	44.32%	7,748	107.28%	\$2,789.03	37.28%	\$798.04	40.08%	
Florida One Parent	-	0.00%	-	-	\$ -	0.00%	\$ -	-	
Transitional Child Care	2,537	7.51%	49	1.97%	\$756.23	10.11%	(\$41.71)	-5.23%	
Work Force Development	4,735	14.02%	100	2.16%	\$1,468.20	19.62%	(\$52.95)	-3.48%	
CCEP (Purchasing Pool)	954	2.82%	9	0.95%	\$144.64	1.93%	(\$13.32)	-8.43%	
ARRA	8,671	25.67%	(223)	-2.51%	\$1,696.04	22.67%	(\$1,430.92)	-45.76%	
Total	33,780	100%	7,551	28.79%	\$7,482.13	100%	(\$808.89)	-9.76%	
Minus 8321 Duplicates	25,459								
GOLD SEAL					\$601.55	8.04%	(\$91.98)	-13.26%	
SFW (could be duplicated in categories above)	-		-	-	\$ -		\$0.00	-	
SFW GOLD SEAL					\$ -		\$0.00	-	
Age Break Down		All Eligible Clients-Paid				Dollars Paid by Age Category			
Type	Receiving Service	% of Total	Diff Prior Month	% Change Prior Month	Amount-\$	% of Total	Diff Prior Month	% Change Prior Month	
Infant	3,910	14.41%	10	0.26%	\$1,479.06	19.79%	(\$5.73)	-0.39%	
Toddler	3,581	13.20%	(19)	-0.53%	\$1,272.18	17.02%	\$14.54	1.16%	
Three Year Old	4,185	15.42%	(23)	-0.55%	\$1,383.12	18.50%	\$8.65	0.63%	
Pre-School	7,760	28.60%	(62)	-0.79%	\$1,811.06	24.23%	(\$474.01)	-20.74%	
<i>Sub-Total</i>	<i>19,436</i>	<i>71.63%</i>	<i>(94)</i>	<i>-0.48%</i>	<i>\$5,945.41</i>	<i>79.54%</i>	<i>(\$456.54)</i>	<i>-7.13%</i>	
School Age: 6 - 8 yrs**	6,550	24.12%	92	1.42%	\$1,311.28	17.54%	(\$309.20)	-19.08%	
School Age: 9 yrs and above	1,108	4.08%	(42)	-3.65%	\$197.21	2.64%	(\$62.67)	-24.12%	
School Age Total Includes 24 duplicates	7,658	28.20%	50	0.66%	\$1,508.49	20.18%	(\$371.87)	-19.78%	
School Age (Unduplicated)	7,634	28.13%	43	0.57%	\$1,508.49	20.18%	(\$371.87)	-19.78%	
Other	65	0.24%	6	10.17%	\$21.01	0.28%	(\$4.64)	-18.08%	
<i>Sub-Total</i>	<i>7,699</i>	<i>28.37%</i>	<i>49</i>	<i>0.64%</i>	<i>\$1,529.50</i>	<i>20.46%</i>	<i>(\$376.51)</i>	<i>-19.75%</i>	
Total	27,135	100%	(45)	-0.17%	\$7,474.91	100%	(\$833.05)	-10.03%	
Minus 1615 Duplicates	25,520								

Children By Age Group



* with match deducted ** 20 children added to this category may have age calculations issues

Children Paid by BG Group



Note: Legends with too small percentage are not shown on the pie chart.

Early Learning Coalition of Miami-Dade/Monroe

School Readiness Slot Utilization Snapshot - Monroe
September 2010

(all dollar amounts in thousands '000)

Children Served	Amount
Total actual paid - September 2010	699
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 203
Match (BG8 and CCEP)	\$ 12
Total cost (in thousands) (incl match)	\$ 221
Change month over month	
Total Net Increase(decrease) children	13
Net increase/(decrease) dollars	\$ (8)
Monthly Activity	
Beginning Census	686
Net Increase/(Decrease)	13
Total	699

Current Data	
Enrolled as of October 14, 2010	728
Projected Paid for October (96% of enrolled)	699
Waitlist	
Waitlist as of October 14, 2010	0
Waitlist as of September 14, 2010	0
Waitlist as of August 12, 2010	17
VPK Enrolled As of October 22, 2010	399
VPK Total Actual Paid - September 2010	422

Eligibility Breakdown Type	Children Paid by BG Group				Dollars Paid by BG Group			
	Receiving Service	% of Total	Diff Prior Month	% Change Prior Month	Amount	% of Total	Diff Prior Month	% Change Prior Month
AT Risk	107	15.22%	2	1.90%	\$37.74	18.06%	\$0.19	0.50%
Income Eligible	571	81.22%	12	2.15%	\$165.21	79.05%	(\$8.69)	-5.00%
Florida One Parent	-	0.00%	0	-	\$ -	0.00%	\$ -	-
Transitional Child Care	3	0.43%	0	0.00%	\$0.85	0.41%	\$0.05	5.64%
Work Force Development	10	1.42%	1	11.11%	\$3.62	1.73%	\$0.53	17.00%
CCEP (Purchasing Pool)	12	1.71%	-1	-7.69%	\$1.57	0.75%	(\$0.31)	-16.65%
ARRA	-	0.00%	-	-	\$0.00	0.00%	\$0.00	-
Total	703	100%	14	2.03%	\$208.99	100%	(\$8.25)	-3.80%
Minus 4 Duplicates	699							
GOLD SEAL	-	-	-	-	\$6.21	2.97%	(\$0.76)	-10.96%

Age Break Down Type	All Eligible Clients-Paid				Dollars Paid by Age Category			
	Receiving Service	% of Total	Diff Prior Month	% Change Prior Month	Amount-\$	% of Total	Diff Prior Month	% Change Prior Month
Infant	133	17.76%	6	4.72%	\$50.41	24.12%	\$3.58	7.65%
Toddler	129	17.22%	12	10.26%	\$46.19	22.10%	\$4.26	10.17%
Three Year Old	130	17.36%	(2)	-1.52%	\$39.58	18.94%	(\$0.00)	0.00%
Pre-School	125	16.69%	(51)	-28.98%	\$28.99	13.87%	(\$16.82)	-36.71%
<i>Sub-Total</i>	<i>517</i>	<i>69.03%</i>	<i>(35)</i>	<i>-6.34%</i>	<i>\$165.17</i>	<i>79.03%</i>	<i>(\$8.97)</i>	<i>-5.15%</i>
School Age: 5 - 8	182	24.30%	12	7.06%	\$33.51	16.04%	\$3.38	11.22%
School Age: 9 - 10	33	4.41%	-3	-8.33%	\$6.23	2.98%	(\$2.68)	-30.10%
School Age: 11 - 12	17	2.27%	2	13.33%	\$4.07	1.95%	\$0.03	0.73%
School Age: Other Age	0	0.00%	0	-	\$0.00	0.00%	\$0.00	-
School Age Total	232	30.97%	11	4.98%	\$43.82	20.97%	\$0.73	1.68%
Other	-	0.00%	-	0.00%	\$ -	0.00%	\$ -	0.00%
<i>Sub-Total</i>	<i>232</i>	<i>30.97%</i>	<i>11</i>	<i>4.98%</i>	<i>\$43.82</i>	<i>20.97%</i>	<i>\$0.73</i>	<i>1.68%</i>
Total	749	100%	(24)	-3.10%	\$208.99	100%	(\$8.25)	-3.80%
Minus 50 Duplicates	699							

